# The Show Must Go On: How to React & Respond to Personnel Changes in IR

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University of Houston

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ACADEMIC AFFAIRS Office of Institutional Research





### Overview

- Background
- Loss of Personnel
- Recovery Plan
- Key Points of Planning in other IR Offices
- Conclusion



## University of Houston

- Flagship of the University of Houston system
- 16 colleges
- Medical School starting Fall 2020
- 250+ undergraduate, graduate and professional programs
- Fall 2019 Enrollment: 46,148
- FY 2019 Degrees: 10,568





#### Institutional Research

• 5 staff members, 2 research assistants





#### TAIR 2019 Presentation – CB Flow Chart





#### TAIR 2019 Presentation – Things I Wish I Knew (Better)

 "Go To" people when personnel changes are made





## Loss of Personnel

- Summer 2019
  - Assistant Director
  - Senior Research Analyst





#### Effects



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#### Recovery Plan

- Junior Personnel Perspective
- Senior Personnel Perspective





## Recovery Plan (Junior)

- Create direct communications with other offices
  - Office of University Registrar (OUR)
  - Admissions
    - Undergraduate
    - Graduate
    - International
  - Graduate Program/Student Records
  - Various College Department Personnel
- Assist new office personnel in other offices
  - Understanding IR processes









## Recovery Plan (Junior)

- Assist new office personnel in other offices
  - Understanding IR processes
- Improve work flow methods
  - Implement accountability
    - IR SharePoint Task List
    - Bi-Weekly Work Activities





## UH IR SharePoint Task List

BROWSE TASKS UST		harePoint								
5	ноте IR Ta	sk List								
Home	(+) new t	task								
Notebook	Pending Tas	sks All Tasks Calendar		Find an item		Ø				
Documents	ID Task S	itatus Title	c.	ub-Task	Received Date	Due Date/Deadline	Assigned To	Desuget Tupo	Requested By	Requesting Departmen
Pages				uu-iask			Greeken, account	Request Type	80,87,67,67,67,67,87	
Recent	75 In Prog	EAB Financial Aid ress Optimization			6/28/2018	10/31/2020	🗆 Krishnamurthy, Vyas	Adhoc	Gallegos, Lety P Tucker, Jenna	<ul> <li>Scholarships &amp; Financial Aid</li> </ul>
IR Task List		Project							Affre, Mara	
Site contents	233 In	SFA Report using		•••	4/5/2019	4/30/2020	🗌 Krishnamurthy, Vyas	Adhoc	🗌 Gallegos, Lety P	
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/ EDIT LINKS	290 Not Starte	in Loo opining	••• Fa	all Enrollment	12/11/2019	4/8/2020	🗆 Lopez, Ygnacio	Survey		



#### **Bi-Weekly Work Activity Updates**

Thu 2/20/2020 10:18 AM

Lopez, Ygnacio

Update IR Task List and Work Activities

To Moreno, Susan E

- Finalized End of Term (EOT) CB Reporting for Fall 2019 ٠
- Ran Beginning of Term (BOT) CB Reporting for Spring 2020 ٠
- Ran Sandbox (SBX) Testing for CBS ٠
- Completed Survey Princeton Review ٠
- ٠ In Progress – Survey – SUG/SRED
- ٠ In Progress – Survey – Time World Ranking
- . In Progress – Yates HS Request
- In Queue Gulf Consortium Report ٠
- ٠ In Queue – Survey – IPEDS

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Krishnamurthy, Vyas



RE: Update IR Task List and Work Activities

To Moreno, Susan E

#### Susan,

#### These are what I worked on and working on:

#### Finished:

- Surveys: IPEDS (Financial Aid, Graduation Rates, Outcome Measures), Princeton Review (Fin Aid & Faculty)
- . CB8 (Faculty): Fall 2019 End of Semester
- Student Tracker: FTIC19 Admitted-Not Enrolled Analysis
- EAB Financial Aid Optimization: 2020 data prep and upload on 2/17/2020
- Data Warehouse: Admission Decision Date logic review, update and validate
- Transitioning Financial Aid surveys from Kerdock to new FADW schema tables [IPEDS]

#### Working On:

- Surveys: CSRDE Section 1, Net Price Calculator, Times Higher Ed
- CB8 (Faculty): Prelim Spring 2020
- Data Requests:
- EAB Financial Aid Optimization: 2020 data prep and upload (regular uploads)
- Financial Aid: Fin Aid using new FADW [convert surveys/data requests from using Kerdock to new FADW Net Price Calculator, US News],
- Tableau: FTIC19 Admitted-Not Enrolled Analysis, Average GPA analysis
- Data Warehouse: Enroll Flags, CB1 New Student Flags
- TAIR 2020: Analysis & Presentations

Thanks, Vvas



## Recovery Plan (Junior)

- Assist new office personnel in other offices
  - Understanding IR processes
- Improve work flow methods
  - Implement accountability
    - IR SharePoint Task List
    - Bi-Weekly Work Activities
- Identify what needs improvement
  - Expand knowledge base
    - Query usage in Peoplesoft
    - Deeper knowledge of data in CB tables/reports





## UH PeopleSoft Query Manager

Favorites 🔻 Main Menu 🔻 > Campus Solutions Administrat	itor > Query Manager	
ORACLE		
Records Query Expressions Prompts Fields Crite	eria Having Transformations View SQL Run	
Query Name UHM_IR_GPA_JR_SR_LIST_YL	Description Fall19 Jr/Sr stdnt w/criteria	Feed -
XLAT/Related Language		
Query SQL		
SELECT B.LAST_NAME, B.FIRST_NAME, B.EMAIL_ADDR, A.UHII FROM PS_UHIR_STDNT_STRM A, PS_UHIR_STUDENTS B WHERE (A.EMPLID = B.EMPLID AND A.INSTITUTION = B.INSTITUTION AND A.CUM_GPA >= 3.2 AND A.UHIR_ACAD_LEVEL IN ('Junior', 'Senior') AND A.STRM = :1 AND A.INSTITUTION = '00730')	IR_ACAD_LEVEL, A.CUM_GPA, A.UHS_PLAN_DESCR_1A, A.STF	ŧM



### UH Pers Student Extract Table

Pers Student Ext.		
ers Student Data		Find   View All First 🕢 1 of 1 🕟 L
Institution: 00	730 University of Houston	Term: 1870 Summer 2012
Emplid:		Begin/End Term Processing: BEGINNING
Name:	Lopez	Ygnacio
Ethnic Group:	3	Ethnic Origin: 3
Date of Birth:	08/19/1981	Service Indicator Cd:
National ID:		ID Program: 0 Q Institution Program: 0
Gender:	Μ	High School ID:
Residency:	RES	Tuition Residency:
Legal Res. (Current)	057	Orig Res: 020
Non Disclosure:	Disclose V	TX OnLine Only:
PS Hispanic/Latino:	Y	
PS Ethnic Group White Black	Hispanic Asian Am	Indian/Alaskan Unknown Hawaiin/Pacific



### UH Enrollments Extract Table

Main Menu 🔻

Favorites 🔻

ORACLE Enrollments Stdnt Enroll Data Find | View All First (1) 1 of 1 (1) Last Institution: 00730 University of Houston Occurred Term: 1870 Begin/End Term Processing: BEGINNING -Empl ID: Lopez III,Ygnacio GRAD Class Nbr: 20325 Report Enrollment (CB0S & CBE1 Only) Career: Funded Attempt Nbr: 1 Course ID: 037214 Academic Year: 2012 Flexible Entry: Ν Session 4 1.00 Actual Repeat Count: 1 Session: • Units Taken: State Funded Develop SCH: 1 Meet SB1782 Criteria: 1 Reporting Term: 1870 Section: Offering Nbr: PEP 6198 Paired Course: Subject: Catalog Nbr: End Semester Grade Updated by Secondary Extract Process Grading Scheme: GGS Grading Basis: LT А CEARN Credit: Y Grd Pt/Unt: Official Grade: Process Name: UHCB0SEX DateTime Updated: 09/17/12 4:28:11.000000PM Updated by: UHSIRADM Datetime modified:

> UHS Reporting V > UHS CB Reporting V > Use V > Enrollments Extract Edit



#### UH Student History Table

Main Menu 🔻

Favorites -

ORACLE

Student History Stdnt History Data Find | View All First 🕢 1 of 1 🕑 Last Institution: 00730 University of Houston Occurred Term: 1870 Begin/End Term Processing: BEGINNING -Empl ID: Lopez III, Ygnacio Sub-Plan: Career: GRAD Career Nbr: 0 Program: 046GR Plan: EXSCIMS Sub-Plan Type: Plan Type: Major 046GR 🔍 31.0505.00 14 🔍 Last Attended FICE: 003592 Non-Degree: 0 Primary Program: Major: 10 FICE External Org Id: 003592 Q Visting Grad: N Plan Sequence: Hours for Major: Requirement Term: 1870 Q Ρ CB Total Texas Hours: 112 Primary Plan: Academic Level: GR Total Texas Devel Hrs: FICE Code: Q Under Limt 🔻 Academic Load: CB Transfer/First Time: UGRD Cap Status: 6 CB Classification: CB UGRD Fund Limit: 0 UGRD Chrq Cap: No Charge 🔻 Meet SB1782 Criteria: 0 Under Limt 🔻 CB Tuition Exempt: MSTR Cap Status: CB Student Type: 4 **CB** Tuition Status: 1 MSTR Chrg Cap: No Charge 🔻 CB Doctoral Fund Limit: 0 Remote Campus: DCTR Cap Status: Under Limt 🔻 1870 🔍 Not Dual 🔹 No Charge 🔻 Reporting Term: **Dual Enrolled:** DCTR Chrg Cap: CEEB (ATP) Code: 449999 Over 12hrs V Grad Within 12hrs: Restricted Program: Q CEEB External Org ID: Q

> UHS Reporting V > UHS CB Reporting > Use > Student History Extract



#### UH CB001 Table

Favorites 🔻

Main Menu 🔻

ORACLE Reporting Data 001 CBM001 Data Find View All First 🕢 1 of 1 🕟 Last Institution: 00730 University of Houston Term: 1870 Summer 2012 -FICE Code: 003652 CB Record Code: 1 Report to State First: Ygnacio Middle: Last: Lopez Career: GRAD Plan: EXSCIMS Empl ID: \*National ID: Male 31.0505.00 14 Q 36. CEEB HS Code: 18. Major (CIP): 4. Gender: 00 6 Q 37. PEIMS HS ID: 5. Classification 19. Funding Code: 19810819 6. Birthdate: 20. Tuition Exemption: 38. Ethnic Origin (Hispanic Status): 1 🔍 1 21. Coll Not Funded: 0.00 1 Q 7. Tuition Status: 39a. White: 057 0.00 Q 8. Residency: 22. Develop Not Funded: 39b. Black/African American: 9. Transfer Student: 23. Inter-Inst Not Funded: 0.00 39c. Asian: Q 10a.On Campus: 1.00 24. Coll State Funded: 0.00 39d. American Indian/Alaska Native: Q 10b.Off Campus: 0.00 25. Develop State Funded: 0.00 39e. International: Q 0.00 11. Doctoral Hrs Funded: 26. Ugrd Degree Program: 0 39f. Unknown/Unreported: Q 3 0 39g. Native Hawaiian/Pacific Islander: 12. Ethnic Origin: 27. Ugrd Fund Limit: 3 0.00 31. Dual Credit: 40. ID: 0 Q 13. \*Semester: 0 Q 2012 Q 14. Calendar Year: 40a. ID Program: 32. Restricted Prgm: 0 0.00 15. Inter-Inst Funded: 33. Non-Degree: 16. Flexible Entry: 34. Disclosure Disclose ۳ 0.00 17. Remote Campus: 35. Grad SCH Senior: **IPEDS Ethnicity:** 

> UHS Reporting V > UHS CB Reporting V > Use V > Students (001)



## Recovery Plan (Senior)

- Responsibilities
  - Pre July 2019:
    - CB9 Graduation, Graduation Surveys
    - Graduation and Retention
    - Financial Aid Reporting
    - Data Requests
    - Data Warehouse
    - Web content
    - IT management
  - Post July 2019:
    - CB8 Faculty, Faculty Surveys
    - PeopleSoft Query Training





## CB8 Faculty Process



- CB8 Process flow
- Understand HR data
- Faculty Tenure data
- Error Correction
- Faculty Surveys



## Query Training

- Class Length
  - Fifteen hours
  - 5 consecutive days, 3 hours per day
- Participants
  - Users wanting access to be able to write queries in the PeopleSoft student module
- Frequency
  - 3 times a year (spring, summer, fall)
- Uses Training Database
- Partner with IT





## Query Training Outline





#### **Reporting Tables**





## Recovery Plan (Senior)

- Assist new office personnel
  - Understanding data and processes
  - Catch up to speed
  - Establish working relationships
  - Tableau
- Sharing
  - Responsibilities
  - Projects
- Best practices
  - IT structure
    - Data server Management and Backups
    - Computers: setup, add to network, software





## Recovery Plan (Senior)

- Change of personnel in other offices
  - Financial Aid
  - Registrar
- Director of Institutional Effectiveness & Accreditation
  - Left UH Feb 2020
  - SACS work





## Key Points of Planning (Junior)

- Communication
  - Knowing as many personnel in other offices
  - Asking questions to better learn processes
- Documentation
  - Error logs for corrections each semester
  - Email lists updated each semester for office contacts
- Better self-assessment of office role/contribution
  - Development of skill set
  - Involvement in trainings, courses, and conferences





## Key Points of Planning (Senior)

- Transition
  - Work done by staff who is leaving
  - Identify who take overs and training
- Documentation
  - Processes/Steps/Errors
  - Include details
- One person should not do and know all
  - Knowledge transfer/share







#### Thank you!

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