

Key Priority: Growth

HIGHER EXPECTATIONS

A 2023–2026 STRATEGIC PLAN FOR UH AT SUGAR LAND

YEAR	DATE REVISED
2023 -2025	Fall 2023

GOAL #1
Grow enrollment by 30 percent by 2026

Action Items	Responsibility	Deadline	Measurement	Progress	Notes
Transition Technology Division programs and students by 2026	Jay Neal, Pradeep Sharma/Interim College of Engineering Dean	2026	All Technology Division programs will be transitioned and supported in Sugar Land	Transition complete until new building opens	
Collaborate with interim dean of Technology Division as they merge with College of Engineering	Jay Neal, Pradeep Sharma/Interim College of Engineering Dean	Ongoing (beginning spring 2023)	Regular meetings to discuss merge	Complete	Merger completed
Coordinate classroom needs with Technology Division department chairs to help facilitate timely transition	Jay Neal, Heidar Malki, Transition Task Force	2025		Scheduling needs assessment	
Transition CIS and MET programs to Sugar Land	Technology Division faculty, Heidar Malki, Jay Neal, Transition Task Force	Fall 2024		Complete	

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Action Items	Responsibility	Deadline	Measurement	Progress	Notes
Pursue new relevant programs for UH at Sugar Land	Jay Neal, Provost Chase	Ongoing			UH Population Health Collaborative at Instructional Site/2023, Masters in Health Care Leadership/2025/Bauer, looking to expand other Bauer opportunities
Increase enrollment of current programs	Dean Kathryn Tart, Pradeep Sharma/Interim College of Engineering Dean, Jay Neal, Enrollment Services, Provost Chase				
Promote transferring from 2 year programs to UH	Jay Neal/Kim Williams/WCJC/HCC/Lone Star	Ongoing	Meet regularly with 2-year programs to build relationships and develop programming to promote transfer to UH.	Spring/Fall 2023: Info Session for WCJC students interesting in UH, FAFSA event with WCJC/Fort Bend County planned for 2023	Planning underway for spring 2023

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GOAL #2
Create process to update and implement long-term plans that support growth

Action Items	Responsibility	Deadline	Measurement	Progress	Notes
Update Facilities Master Plan 2023-2025	Jay Neal, Beth Johnson	2025	Plan will be created		
Update land usage plan and infrastructure needs assessment					
Incorporate needs of P3					
Update Economic Impact Study 2023-2025	Carolyn Martinez		EIS will be updated		Exploring
Assess and explore future technology needs 2023-25	Jay Neal, IT Team UH at Sugar Land,	2025			
Assess and explore future auxiliary services needs (food, transportation) 2023-2025	Jay Neal and Emily Messa				
Assess and explore future housing needs					

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GOAL #3
Bring new building (SAB2) online by 2026

Action Items	Responsibility	Deadline	Measurement	Progress	Notes
Conduct facilities planning 2023	Jay Neal				
Conduct Space Information Review				Complete	
Conduct workshops for space needs				Complete	
Receive Final Program and Cost Review from architect				Complete	
Update EIS 2023-2025	Carolyn Martinez				
Identify budget and research consultant to conduct study	Jay Neal & Carolyn Martinez	Summer 2025			
Complete EIS	Carolyn Martinez & consultant	Fall 2025			
Promote EIS results	Jay Neal & Marisa Ramirez	Spring 2026			

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Action Items	Responsibility	Deadline	Measurement	Progress	Notes
Facility programming 2023	Carolyn Martinez & Jay Neal			Complete	
Conduct workshop on space needs in new building	Carolyn Martinez & Jay Neal	Fall 2023		Complete	
Create timeline & process for move in	Carolyn Martinez & Jay Neal	Fall 2023		Complete	
Work with college on office & lab space assignments	Carolyn Martinez	Spring 2024			
Facility construction 2025	Jay Neal				
Work with Office of Special Events for SAB2 Groundbreaking	Beth Johnson/Special Events	Fall 2023		Complete	Groundbreaking held October 5, 2023
Work with Office of Special Events for SAB2 Ribbon Cutting	Beth Johnson/Special Events	Spring 2025			

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GOAL #4
Explore Industry Partnership Zone Opportunities

Action Items	Responsibility	Deadline	Measurement	Progress	Notes
Continue to work with Fort Bend County, City of Sugar Land and TX DOT on P3 infrastructure projects	Jay Neal and Beth Johnson				
Complete MOU with the City of Sugar Land concerning traffic flow, drainage, construction, irrigation, lighting and landscaping	Jay Neal	Complete			
Pursue federal funding for TXDOT expansion on the Sugar Land Instructional Site	Jay Neal				
Collaborate w/ City of Sugar Land and Fort Bend EDC on promoting P3 opportunities	Jay Neal and Beth Johnson	Ongoing			
Continued representation on the TIRZ board and promote University priorities related to the distribution of their funds	Jay Neal	Ongoing			
Expand the relationship with LID 17 for mutually beneficial access and services	Jay Neal	Ongoing			
Update EIS 2023-2025	Carolyn Martinez				
Identify budget and research consultant to conduct study	Jay Neal & Carolyn Martinez	Summer 2025			
Complete EIS	Carolyn Martinez & consultant	Fall 2025			
Promote EIS results	Jay Neal & Marisa Ramirez	Spring 2026			

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